

**THIS ITEM IS FOR INFORMATION ONLY**  
(Please note that "Information Only" reports do not require Equality Impact Assessments, Legal or Finance Comments as no decision is being taken)

**Title of meeting:** Cabinet Member for Health, Wellbeing & Social Care

**Subject:** Adult Social Care Older Persons Care Home Strategy

**Date of meeting:** 3 October 2019

**Report by:** Chief Health & Care Portsmouth

**Wards affected:** All

---

## 1. Purpose of report

- 1.1. The purpose of this report is to inform the Cabinet Member of progress against the decisions taken at the Cabinet Member Decision meeting in November 2018.

## 2. Context

In order to provide a social care service that meets the needs of Portsmouth residents, meets the Council's statutory duties and manages the demands of increasing needs and costs, Adult Social Care (ASC) has been developing a service wide strategy covering changes in the way we work from 2018/19 to 2020/21. Implementing the ASC Strategy will achieve outcomes for residents and work toward financial balance. By 2022, our aim is that ASC in Portsmouth will be:

- Delivering services that have technology at the heart of the care and support offer;
- Working in way that recognises the strengths that people have, and have access to in their networks and communities - and draws on these to meet their needs;
- Working efficiently and responsively, using a reablement approach centred around the needs of the customers;
- Delivered through a market based on individual services to people that meet their needs and help them achieve the outcomes they want to achieve and keep them safe;
- Delivered, (where appropriate) through PCC residential services in one service area to enable quality and maximum effectiveness.

This strategy will enable ASC to be financially stable and sustainable.

These outcomes align to the priorities in the 'Blueprint for health & care in Portsmouth' published in 2015:

- Improve the range of services people can access to maintain their independence
- Give people more control, choice and flexibility over the support they receive

**THIS ITEM IS FOR INFORMATION ONLY**  
**(Please note that "Information Only" reports do not require Equality Impact Assessments, Legal or Finance Comments as no decision is being taken)**



- Do away with multiple assessments and bring services together in the community
- Bring together services for children, adults and older people where there is a commonality of provision, including a family centred approach
- Create better resources and opportunities for vulnerable people and their carers.

## **2. Recommendations**

2.1. It is recommended that the Cabinet Member notes the progress against the decisions taken in November 2018 to provide good quality, sustainable accommodation for Adult Social Care in Portsmouth.

### **2.2 Build extra care facilities for people living with dementia in Portsmouth, re-provisioning the Edinburgh House site.**

The Cabinet member's decision meeting on 20th November 2018 approved the implementation of a staffing review, continuing to fund increased staffing levels in the short term whilst reducing the number of beds PCC would require in the future, based on demand data analysis. The Cabinet member also requested that ASC investigate gaps in provision in Portsmouth which resulted in a recommendation that Edinburgh House be closed and the site be re-provisioned to create extra care for people with dementia.

#### **Update**

Admissions to Edinburgh House ceased from November 2018 and a process of engagement with existing residents, relatives, staff and wider stakeholders commenced. Residents and their families were offered opportunities to visit other care homes if they wished to. Where a placement was identified by residents/families and the request was made by residents/families, the option to move sooner than the proposed closure date was agreed. ASC had allowed until October 2019 to complete this process to enable people to have time to consider their preferred options. Relatives/residents decided to move more quickly than anticipated and as a consequence the last resident left Edinburgh House on 29<sup>th</sup> April 2019. Following phase 1 consultation, all staff have been redeployed to other units across the city coinciding with the last resident leaving on 29/4/19.

An application was made to remove the location from Portsmouth City Council's registration with the Care Quality Commission, as part of the statutory process when provision of services change. The building is now boarded up and a demolition programme is in place, estimated to complete December 2019. During this time, engagement between project management and the service will enable the extra care facility to be designed and the build to be tendered.

### **2.3 Communication and engagement with existing residents, relatives, staff and wider stakeholders at Hilsea Lodge to enable the home to close in 2020**

Based on analysis of the resources required in Portsmouth the Cabinet member's decision on 20th November 2018 was that Hilsea Lodge be closed, enabling the site to be repurposed.

**THIS ITEM IS FOR INFORMATION ONLY**  
**(Please note that "Information Only" reports do not require Equality Impact Assessments, Legal or Finance Comments as no decision is being taken)**

**Update**

Following the decision meeting in November 2018, a process of engagement with existing residents, relatives, staff and wider stakeholders commenced. Residents and their families have been offered opportunities to visit other care homes if they wished to. Where a placement has been identified by residents/families and the request made by residents/families, the option to move sooner than the proposed closure date has been agreed in the same way. ASC has allowed until October 2020 to complete this process to enable people to have time to consider their preferred options.

Some of the residents and their families at Hilsea Lodge have chosen to move to alternate accommodation, similarly to Edinburgh House, these moves are led by residents/relatives. Permanent admissions to Hilsea Lodge were therefore ceased. The staff consultation around redeployment due to commence in January 2020 was also brought forward to July 2019, following a direct request from staff and unions.

Since the paper was originally drafted, the last remaining residents of Hilsea Lodge have moved to alternative accommodation and Hilsea Lodge is no longer in use as a residential home as of 23<sup>rd</sup> September 2019.

Future options for the Hilsea Lodge site need to be explored, however the site will be repurposed to provide for gaps in provision in the city, likely to be extra care, supported living or social housing.

.....  
Signed by (Director)

**Appendices:**

**Background list of documents: Section 100D of the Local Government Act 1972**

The following documents disclose facts or matters, which have been relied upon to a material extent by the author in preparing this report:

| Title of document | Location |
|-------------------|----------|
|                   |          |
|                   |          |